

Forward timetable of consultation and decision making

Council 12 July 2022 Wards affected: All wards

## Medium Term Financial Strategy 2022/23-2025/26

Report of Head of Finance (Section 151 Officer)

#### 1. Purpose of report

- 1.1 To seek Council's approval for the 2022/23-2025/26 Medium Term Financial Strategy (MTFS) attached to this report. This comprises the current year 2022/23 and a three-year outlook.
- 1.2 The MTFS has been prepared taking into account the Corporate Plan and should be read in conjunction with the Capital Programme, General Fund and HRA budgets, which were presented separately in February 2022.

#### 2. Recommendation

2.1 That the Council approves the updated Medium Term Financial Strategy (MTFS) update for 2022/23-2025/26

## 3. Background to the report

- 3.1 The purpose of the MTFS is to:
  - Structure and manage the Council's finances to support and deliver the council's objectives.
  - Inform decision on expenditure and savings to sustain Council services.
  - Engage officers and members in "owning" the process by which Council finances are managed.

#### **Summary MTFS information**

3.2 The MTFS update (Full details are in the attached MTFS document at Appendix A) covers the assumption used and risks considered. A summary of

the overall MTFS excluding Special Expenses is given in the table below for three MTFS scenarios, which cover the:

- Expected Case which is the most likely, but still challenges and risks, with a key assumption being the business rates reset will be in 2024/25
- Best Case This has beneficial but unconfirmed or less likely assumption, with a key assumption being the business rates reset will be in 2025/26
- Worst Case Take a more pessimistic view, with less income opportunity, and with a key assumption being the business rates reset will be in 2023/24

EXPECTED	2022/23 Current Year £	2023/24 Forecast £	2024/25 Forecast £	2025/26 Forecast £
Budget requirement Income (NNDR, Ctax,	13,434,982	11,185,617	11,588,779	12,014,466
etc)	10,843,687	10,706,829	9,918,210	9,492,748
Difference	-2,591,295	-478,788	-1,670,569	-2,521,718
Covered by:				
Reserve movements	2,591,295	478,788	1,670,569	700,718
Savings required				1,821,000
	2,591,295	478,788	1,670,569	2,521,718

BEST	2022/23	2023/24	2024/25	2025/26
Budget requirement Income (NNDR, Ctax,	12,914,644	10,579,133	10,444,041	11,147,686
etc)	10,843,687	10,817,370	11,425,679	10,563,994
Difference	2,070,957	-238,237	-981,637	583,693
Covered by:				
Reserve movements	2,070,958	-238,237	-981,637	583,693
Savings required	0	0	0	0
	2,070,958	-238,237	-981,637	583,693

WORST	2022/23	2023/24	2024/25	2025/26
Budget requirement Income (NNDR, Ctax,	13,735,794	12,700,031	12,254,484	10,116,588
etc)	10,843,687	9,952,214	9,134,468	9,181,801
Difference	2,892,107	2,747,818	3,120,016	934,787
Covered by:				
Reserve movements	2,892,107	1,857,318	581,016	451,287
Savings required		890,500	2,539,000	483,500
_	2,892,107	2,747,818	3,120,016	934,787

# 4. Exemptions in accordance with the Access to Information procedure rules

4.1 Report is to be taken in open session.

## 5. Financial implications [AW]

5.1 In the body of the report

#### 6. Legal implications [MR]

6.1 The MTFS provides the foundations to allow the Council to meet its statutory obligations in accordance with Section 32 of the Local Government Finance Act 1992 and section 25 of the Local Government Act 2003. The Council has a statutory requirement to set a budget for each financial year and approve the MTFS, including a three-year capital programme.

## 7. Corporate Plan implications

7.1 A robust MTFS is required to ensure that resources are effectively allocated to ensure delivery of all the aims, outcomes and targets included in the Council's Corporate Plan.

#### 8. Consultation

8.1 All members of the Strategic Leadership Team have been consulted in preparing this Strategy.

#### 9. Risk implications

- 9.1 It is the council's policy to proactively identify and manage significant risks which may prevent delivery of business objectives.
- 9.2 It is not possible to eliminate or manage all risks all the time and risks will remain which have not been identified. However, it is the officer's opinion based on the information available, that the significant risks associated with this decision / project have been identified, assessed and that controls are in place to manage them effectively.
- 9.3 The following significant risks associated with these report / decisions were identified from this assessment:

Management of significant (Net Red) risks			
Risk description	Mitigating actions	Owner	
That the Council has	A budget strategy is produced to	A Wilson	
insufficient	ensure that the objectives of the		
resources to meet its	budget exercise are known		
aspirations and	throughout the organisation.		
cannot set a balanced	The budget is scrutinised on an		
budget	ongoing basis to ensure that		
	assumptions are robust and reflective		
	of financial performance.		
	Sufficient levels of reserves and		
	balances have been maintained to		
	ensure financial resilience		

### 10. Knowing your community – equality and rural implications

10.1 The budget process will impact on all areas of the Borough and all groups within the population.

# 11. Climate implications

11.1 The stewardship of the financial resources of the council underpins all policy actions to address the council's objectives in ensuring it manages its resources to ensure climate considerations are achieved in accordance with the corporate plan.

## 12. Corporate implications

- 12.1 By submitting this report, the report author has taken the following into account:
  - Community safety implications
  - Environmental implications
  - ICT implications
  - Asset management implications
  - Procurement implications
  - Human resources implications
  - Planning implications
  - Data protection implications

Voluntary sector

Background papers: Corporate Plan, Capital Programme, General Fund and HRA

budgets and Treasury report

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